

## July 20, 2020 Commission Minutes

- HCSO Work Release Initiative Operation Report, Lt. Daniel Powell
- MyRide Northwest TN Program's Jeana Mills introduced
- Budget Changes, Resolution 2-7-20
- Budget Changes, Resolution 2a-7-20
- Suspend the Rules, to consider Resolution 2b-7-20, authorizing certain changes in the budget for Fiscal 2020-2021.
- Budget Changes, Resolution 2b-7-20, to authorize certain changes in the budget for Fiscal 2020-2021.
- Approval of Officials' bonds, Resolution 3-7-20
- Suspend the Rules, to accept the amended budget for the Henry County Medical Center.
- Approval of original budget, as amended, for the Henry County Medical Center.
- Announcements: Chairman Greer announced his intent to retire as County Mayor effective on or before November 3, 2020.

STATE OF TENNESSEE  
COUNTY OF HENRY...

Be it remembered that the County Commission met in a regular session in Henry County, Tennessee on July 20, 2020 at 5:00 p.m. Present and presiding the Honorable Brent Greer, Chairman, Donna Craig, County Clerk and the County Commissioners:

ITEM NO. 1 The meeting was called to order by HCSO Chief Deputy Damon Lowe.

ITEM NO. 2 The invocation was led by Commissioner Travis.

ITEM NO. 3 The pledge to the flag was led by Commissioner Berry.

ITEM NO. 4 Roll Call

The following Commissioners were present: Jerry Berry, Wesley Bradley, Dell Carter, Greg Carter, James Copeland, Randy Gean, Kenneth Humphreys, Don Jones, Kreg Kyle, Paul Neal, Monte Starks, James Travis, Marty Visser, and Drew Williams. Absent: David Webb.

ITEM NO. 5 Chairman Greer informed the commission that we are operating this meeting under Governor Bill Lee's Executive Order No. 51. This meeting is being recorded for the public and will remain in public domain going forward. He also stated all votes at this meeting will be by roll call vote only.

ITEM NO. 6 Citizen's Forum

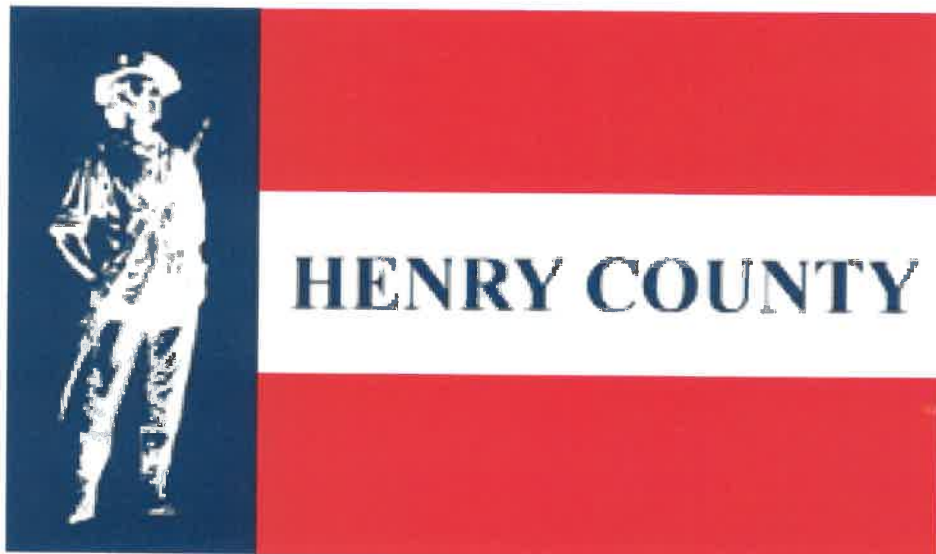
NONE AND THE CHAIR CLOSED THE FORUM

ITEM NO. 7 Commissioner's Forum

NONE AND THE CHAIR CLOSED THE FORUM

ITEM NO. 8 HCSO Work Release Coordinator, Lt. Daniel Powell gave a presentation on the HCSO Work Release Initiative Operation Report.

ITEM NO. 9 Chair introduced a guest, Jeana Mills of the MyRide Northwest TN Program, who asked for volunteers to drive local seniors (over 60+) to essential appointments in Henry County.



**HENRY COUNTY SHERIFF'S OFFICE  
WORK RELEASE INITIATIVE  
OPERATION REPORT**

**SUPERINTENDENT, MONTE BELEW**

**WORK RELEASE COORDINATOR, LT. DANIEL POWELL**

## WORK RELEASE QUARTERLY REPORT

### \* CURRENT INMATE WORKER COUNT

DATE 07/17/2020

\* 3 INMATES EMPLOYED BY IN-SORUCE MATERIALS- HENRY, TN

\* 1 INMATE EMPLOYED BY HENRY COUNTY RECYCLE CENTER

\* 4 INMATES EMPLOYED AT CUTTING SPECIALIST INC. MCKENZIE, TN

### \*NEW EMPLOYERS

\* TRW ASHPHALT- EMPLOYING 1 INMATE

\* SERVALL GUTTER- EMPLOYING 1 INMATE

\* EURO -PARIS, TN

WILL BE TAKING ON 5 INMATES IN THE NEAR FUTURE

TOTAL OF 10 INMATES CURRENTLY WORKING WITH 5 MORE IN THE PROCESS.

- FUNDS COLLECTED FOR JANUARY 1<sup>ST</sup>, 2020- MARCH 31<sup>ST</sup>, 2020(3<sup>RD</sup> QUARTER)
  - WORK CENTER DAILY FEES-\$9,772.00
  - CIRCUIT COURT FEES- \$9,135.63
  - DRUG TEST- \$275.00
  
- FUNDS COLLECTED FOR APRIL 1<sup>ST</sup>, 2020- JUNE 30<sup>TH</sup>, 2020(4<sup>TH</sup> QUARTER)
  - WORK CENTER DAILY FEES- \$12,988.00
  - CIRCUIT COURT FEES- \$12,988.00
  - DRUG TEST- \$445.00

- **JULY 2019/ JUNE 2020 – WORK RELEASE FEES**
  - **\$42,532 PAID TO THE GENERAL FUND**
  - **(AFTER GPS TRACKING PAID)**
- **JULY 2019/JUNE 2020- CIRCUIT COURT FEES**
  - **\$41,946.44**

**The Work Release Initiative has continued to be a successful endeavor for the Henry County Sheriff's Office, and for Henry County. There are increasing request for more inmate employees from our currently enrolled industries.**

**RECEIVABLE SUMMARY REPORT**

Henry County Correctional Facility  
 07/20/2020 12:02  
 ST 46 | OPR 555D

Time Frame : 07/01/2019 00:00:00 - 06/30/2020 23:59:59

Jacket Number	Last Name	First Name	Charged	Collected
Receivable : Circuit Court Fees				
4153	JACKSON	GERALD	\$2,355.61	\$2,355.61
5345	COLEMAN	JASON	\$3,175.06	\$3,175.06
20801	MOBLEY	JASON	\$1,324.46	\$1,324.46
20901	MADDING	BOBBY	\$522.73	\$522.73
21413	KENNEDY	ADAM	\$2,362.07	\$2,362.07
21523	NEWELL	RICKY	\$163.63	\$163.63
24986	EVANS	CHAD	\$2,117.61	\$2,117.61
35611	BAKER	STEVEN	\$2,445.48	\$2,445.48
38539	STEELE	KEN	\$3,993.12	\$3,993.12
38678	BLANTON	JONATHAN	\$502.96	\$502.96
38751	BERRY	TIMOTHY	\$97.50	\$97.50
38925	WILSON	TOMMY	\$5,032.96	\$5,032.96
40985	YOUNGBLOOD	MICHAEL	\$190.04	\$190.04
41276	WOOD	ELIJAH	\$324.67	\$324.67
61398	CROSSER	CHRISTOPHER	\$856.45	\$856.45
66803	FREELAND	MATTHEW	\$491.83	\$491.83
76715	KENDALL	GREGORY	\$294.14	\$294.14
84210	MORGAN	COREY	\$1,232.69	\$1,232.69
90272	RAY	KANE	\$755.64	\$755.64
98487	THARPE	RICHARD	\$585.55	\$585.55
111636	CROSNO	HOLLY	\$1,428.68	\$1,428.68
111768	VINSON	GARRETT	\$1,021.59	\$1,021.59
113103	HADLEY	HUNN	\$1,928.35	\$1,928.35
116127	VIRVA	DAVID	\$242.17	\$242.17
117622	WILKINS	MARCEL	\$2,693.91	\$2,693.91
117625	SALMON	MICHAEL	\$868.94	\$868.94
119574	ALEXANDER	HEATHER	\$13.62	\$13.62
127898	WILLIAMS	LARRY	\$42.17	\$42.17
128458	HOWARD	DESMAN	\$582.24	\$582.24
128825	RUSSELL	DANIEL	\$1,037.50	\$1,037.50
129773	BRUNDIGE	CODY	\$2,479.01	\$2,479.01
133026	WARREN	CHRIS	\$784.06	\$784.06
Totals :			\$41,946.44	\$41,946.44

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

Commissioner Starks made a motion to approve Resolution 1-7-20, to appoint certain citizens and commissioners to various boards, committees, and positions. Commissioner Williams seconded the motion.

ITEM NO. 10

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG					X			
NEAL, PAUL					X			
STARKS, MONTE			X		X			
TRAVIS, JAMES					X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW				X	X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

**RESOLUTION NO. 1-7-20**

**A RESOLUTION OF THE HENRY COUNTY, TENNESSEE BOARD OF COMMISSIONERS TO APPOINT CERTAIN CITIZENS AND COMMISSIONERS TO VARIOUS BOARDS, COMMITTEES, AND POSITIONS**

**WHEREAS**, certain vacancies now exist on various boards, committees, and commissions, and in various positions of Henry County, Tennessee; and

**WHEREAS**, it is the duty and responsibility of the Board of Commissioners of Henry County, Tennessee to appoint certain qualified citizens and Henry County Commissioners to fill said vacancies; and

**WHEREAS**, the Board of Commissioners has examined and evaluated the qualifications of certain citizens and County Commissioners for appointment to said boards, committees, commissions, and positions.

**NOW, THEREFORE BE IT RESOLVED** by the Board of Commissioners of Henry County, Tennessee, assembled by conference call and/or at the 911 Office on this 20<sup>th</sup> day of July, 2020, a majority or more of said Commissioners concurring, that:

**SECTION 1.** Sally Peterson McCall be and hereby is re-appointed to the Henry County Library Board for a 3 year term which expires July 31, 2023:

**SECTION 2.** The following be and hereby are appointed to the Medical Death Investigator Committee for 2 year terms with terms to expire July, 2022:

- a. Matthew McClure – Chief Medical Death Investigator

County Death Investigators:

- a. Diann McGuire
- b. Bruce Herrin
- c. Pat Steele
- d. Richard Stafford
- e. Bill Miller
- f. Cindy Miller
- g. Danny Tucker




**BE IT FURTHER RESOLVED** that any and all acts previously passed by this Board of County Commissioners which are in conflict with this Resolution be and hereby are rescinded, repealed, and are of no effect whatsoever.

**BE IT FURTHER RESOLVED** that this Resolution shall take effect upon its passage by this Board of County Commissioners and approval by the County Executive, the public welfare requiring it.

**BE IT FINALLY RESOLVED** that a true copy of this Resolution be spread upon the Commission record of this date.

**PASSED** 7-20-2020   
**BRENT GREER, CHAIRMAN**  
**HENRY COUNTY COMMISSION**

  
**DONNA CRAIG**  
**COUNTY CLERK**

**APPROVED** 7-20-2020   
**BRENT GREER**  
**HENRY COUNTY MAYOR**

July 13, 2020

Dear Mayor Greer:

The W.G. Rhea Public Library respectfully submits the following for reappointment to the W. G. Rhea Public Library Board.

Current Member:	Board Status:	Term Expires:
<b>Sally McCall</b> (formally Sally Peterson)	<b>W.G. Rhea Library Trustee</b>	<b>7/31/2020</b>

Mrs. McCall has completed her first 3-year term as a county trustee and has agreed to serve on the Library Board for a second 3-year term to expire 7/31/2023.

The Board requests that this appointment be acted upon at the next commission meeting.

Most sincerely,

Kathy Collins, Library Director

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

A motion was made by Commissioner Kyle and seconded by Commissioner Neal to approve the Consent Agenda, which consists of the following: Minutes of the meetings of June 15, 2020, recessed June 29, 2020 and recessed July 2, 2020, various quarterly reports, Henry County Medical Center statement of cash flow, Trustee's month end report, report of property tax collections to date, report of total revenue collections to date, and the following Notary Public designations: Susan Stubblefield, John Krezinski, Hailee Summers, Anita M. Wilson, Amy L. Thompson, Courtney McClain, Karen J. Wasden, and Stacia Puckett.

ITEM NO. 11

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG			X		X			
NEAL, PAUL				X	X			
STARKS, MONTE					X			
TRAVIS, JAMES					X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

**REPORT ON DEBT OBLIGATION**  
(Pursuant to Tennessee Code Annotated Section 9-21-151)

**1. Public Entity:**  
 Name: HENRY COUNTY, TENNESSEE  
 Address: P.O. Box 7  
Paris, Tennessee 38242  
 Debt Issue Name: Tax Anticipation Note, Series 2020  
 If disclosing initially for a program, attach the form specified for updates, indicating the frequency required.

**2. Face Amount:** \$ 8,000,000.00  
 Premium/Discount: \$ 0.00

**3. Interest Cost:** 3.2500 %  Tax-exempt  Taxable  
 TIC  NIC  
 Variable: Index \_\_\_\_\_ plus \_\_\_\_\_ basis points; or  
 Variable: Remarketing Agent \_\_\_\_\_  
 Other: variable at prime, with floor of 3% and cap of 4%

**4. Debt Obligation:**  
 TRAN  RAN  CON  
 BAN  CRAN  GAN  
 Bond  Loan Agreement  Capital Lease  
 If any of the notes listed above are issued pursuant to Title 9, Chapter 21, enclose a copy of the executed note with the filing with the Office of State and Local Finance ("OSLF").

**5. Ratings:**  
 Unrated  
 Moody's \_\_\_\_\_ Standard & Poor's \_\_\_\_\_ Fitch \_\_\_\_\_

**6. Purpose:**

<input type="checkbox"/> General Government	_____ %	<table border="1"> <thead> <tr> <th align="center" colspan="2">BRIEF DESCRIPTION</th> </tr> </thead> <tbody> <tr> <td>_____</td> <td>_____</td> </tr> <tr> <td>_____</td> <td>_____</td> </tr> <tr> <td>_____</td> <td>_____</td> </tr> <tr> <td>_____</td> <td>_____</td> </tr> </tbody> </table>	BRIEF DESCRIPTION		_____	_____	_____	_____	_____	_____	_____	_____
BRIEF DESCRIPTION												
_____	_____											
_____	_____											
_____	_____											
_____	_____											
<input type="checkbox"/> Education	_____ %											
<input type="checkbox"/> Utilities	_____ %											
<input checked="" type="checkbox"/> Other	<u>100.00</u> %											
<input type="checkbox"/> Refunding/Renewal	_____ %											

**7. Security:**  
 General Obligation  General Obligation + Revenue/Tax  
 Revenue  Tax Increment Financing (TIF)  
 Annual Appropriation (Capital Lease Only)  Other (Describe): amounts in hospital fund

**8. Type of Sale:**  
 Competitive Public Sale  Interfund Loan \_\_\_\_\_  
 Negotiated Sale  Loan Program \_\_\_\_\_  
 Informal Bid

**9. Date:**  
 Dated Date: 06/26/2020 Issue/Closing Date: 06/26/2020

**REPORT ON DEBT OBLIGATION**  
(Pursuant to Tennessee Code Annotated Section 9-21-151)

**10. Maturity Dates, Amounts and Interest Rates \*:**

Year	Amount	Interest Rate	Year	Amount	Interest Rate
2023	\$ 8,000,000.00	%		\$	%
	\$	%		\$	%
	\$	%		\$	%
	\$	%		\$	%
	\$	%		\$	%
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	\$	%		\$	%
	\$	%		\$	%
	\$	%		\$	%
	\$	%		\$	%

If more space is needed, attach an additional sheet.

If (1) the debt has a final maturity of 31 or more years from the date of issuance, (2) principal repayment is delayed for two or more years, or (3) debt service payments are not level throughout the retirement period, then a cumulative repayment schedule (grouped in 5 year increments out to 30 years) including this and all other entity debt secured by the same source **MUST BE PREPARED AND ATTACHED**. For purposes of this form, debt secured by an ad valorem tax pledge and debt secured by a dual ad valorem tax and revenue pledge are secured by the same source. Also, debt secured by the same revenue stream, no matter what lien level, is considered secured by the same source.

\* This section is not applicable to the Initial Report for a Borrowing Program.

**11. Cost of Issuance and Professionals:**

No costs or professionals

	<b>AMOUNT</b> <small>(Round to nearest \$)</small>	<b>FIRM NAME</b>
Financial Advisor Fees	\$ 17,500	Raymond James & Associates, Inc.
Legal Fees	\$ 0	
Bond Counsel	\$ 10,000	Bass, Berry & Sims PLC
Issuer's Counsel	\$ 0	
Trustee's Counsel	\$ 0	
Bank Counsel	\$ 0	
Disclosure Counsel	\$ 0	
_____	\$ 0	
Paying Agent Fees	\$ 0	
Registrar Fees	\$ 0	
Trustee Fees	\$ 0	
Remarketing Agent Fees	\$ 0	
Liquidity Fees	\$ 0	
Rating Agency Fees	\$ 0	
Credit Enhancement Fees	\$ 0	
Bank Closing Costs	\$ 0	
Underwriter's Discount _____%		
Take Down	\$ 0	
Management Fee	\$ 0	
Risk Premium	\$ 0	
Underwriter's Counsel	\$ 0	
Other expenses	\$ 0	
Printing and Advertising Fees	\$ 0	
Issuer/Administrator Program Fees	\$ 0	
Real Estate Fees	\$ 0	
Sponsorship/Referral Fee	\$ 0	
Other Costs _____	\$ 0	
<b>TOTAL COSTS</b>	<b>\$ 27,500</b>	

**REPORT ON DEBT OBLIGATION**  
(Pursuant to Tennessee Code Annotated Section 9-21-151)

**12. Recurring Costs:**

No Recurring Costs

	AMOUNT (Basis points/\$)	FIRM NAME (If different from #11)
Remarketing Agent		
Paying Agent / Registrar		
Trustee		
Liquidity / Credit Enhancement		
Escrow Agent		
Sponsorship / Program / Admin		
Other		

**13. Disclosure Document / Official Statement:**

None Prepared

EMMA link \_\_\_\_\_ or

Copy attached \_\_\_\_\_

**14. Continuing Disclosure Obligations:**

Is there an existing continuing disclosure obligation related to the security for this debt?  Yes  No

Is there a continuing disclosure obligation agreement related to this debt?  Yes  No

If yes to either question, date that disclosure is due Annually June 30th

Name and title of person responsible for compliance Brent Greer, County Mayor

**15. Written Debt Management Policy:**

Governing Body's approval date of the current version of the written debt management policy 01/21/2020

Is the debt obligation in compliance with and clearly authorized under the policy?  Yes  No

**16. Written Derivative Management Policy:**

No derivative

Governing Body's approval date of the current version of the written derivative management policy \_\_\_\_\_

Date of Letter of Compliance for derivative \_\_\_\_\_

Is the derivative in compliance with and clearly authorized under the policy?  Yes  No

**17. Submission of Report:**


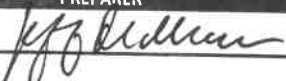
To the Governing Body: on 07/20/2020 and presented at public meeting held on 07/20/2020

Copy to Director to OSLF: on 06/29/2020 either by:

Mail to: \_\_\_\_\_ OR  Email to: SLF.PublicDebtForm@cot.tn.gov

Cordell Hull Building  
425 Fifth Avenue North, 4th Floor  
Nashville, TN 37243-3400

**18. Signatures:**

	AUTHORIZED REPRESENTATIVE	PREPARER
Name	Brent Greer 	Jeff Oldham 
Title	County Mayor	Member
Firm	Henry County, TN	Bass, Berry & Sims PLC
Email	<u>bgreer@henrycountyttn.org</u>	<u>joldham@bassberry.com</u>
Date	<u>06/26/2020</u>	<u>06/26/2020</u>

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

Commissioner Dell Carter made a motion to approve Resolution 2-7-20, authorizing certain changes in the budget for Fiscal 2020-2021. Commissioner Randy Gean seconded the motion.

ITEM NO. 12

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL			X		X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY				X	X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG					X			
NEAL, PAUL					X			
STARKS, MONTE					X			
TRAVIS, JAMES					X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

**RESOLUTION #2-7-20**

**A RESOLUTION OF THE HENRY COUNTY, TENNESSEE BOARD OF  
COMMISSIONERS TO AUTHORIZE CERTAIN CHANGES IN THE BUDGET  
FOR THE HENRY COUNTY GENERAL FUND  
FOR FISCAL 2020-2021**

**WHEREAS**, the Board of County Commissioners of Henry County, Tennessee at its June Recessed Session, 2020, adopted the budget for the Henry County General Fund for fiscal 2020-2021; and,

**WHEREAS**, the said Board of County Commissioners of Henry County, Tennessee must authorize and approve any and all changes and amendments of the said budget of the Henry County General Fund; and,

**WHEREAS**, the expenditures authorized in the said budget of the Henry County General Fund will be insufficient in certain line items with funds being available for transfer; and,

**WHEREAS**, it is necessary and appropriate that the said budget of the Henry County General Fund be amended to provide additional funds for certain line items.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Henry County, Tennessee assembled in regular session on this the 20<sup>th</sup> day of July 2020, a majority or more of said membership concurring, that the budget for the Henry County General Fund be and hereby is amended as follows, to-wit:

INCREASE ACCOUNT 51300-101, entitled "County Official," in the amount of \$3,427.00

INCREASE ACCOUNT 51300-167, entitled "Maintenance Personnel," in the amount of \$500.00

INCREASE ACCOUNT 51500-101, entitled "County Official," in the amount of \$2,428.00

INCREASE ACCOUNT 51600-101, entitled "County Official," in the amount of \$2,697.00

INCREASE ACCOUNT 52300-101, entitled "County Official," in the amount of \$2,697.00

INCREASE ACCOUNT 52400-101, entitled "County Official," in the amount of \$2,697.00

INCREASE ACCOUNT 52500-101, entitled "County Official," in the amount of \$2,697.00

INCREASE ACCOUNT 53100-101, entitled "County Official," in the amount of \$2,697.00



INCREASE ACCOUNT 53310-102, entitled "County Judge," in the amount of \$2,896.00

INCREASE ACCOUNT 53400-101, entitled "County Official," in the amount of \$2,697.00

INCREASE ACCOUNT 54110-101, entitled "County Official," in the amount of \$3,264.00

INCREASE ACCOUNT 54110-170-009, entitled "SRO," in the amount of \$743.00

INCREASE ACCOUNT 56100-105, entitled "Director," in the amount of \$500.00

INCREASE ACCOUNT 56100-130, entitled "Social Worker," in the amount of \$500.00

DECREASE ACCOUNT 39000, entitled "Unappropriated Fund Balance," in the amount of \$30,440.00

Officials mandated salary increases and four steps raises omitted in original budget

INCREASE ACCOUNT 56100-307, entitled "Communications," in the amount of \$2,500.00

Rebudget for Charter Communications Grant

INCREASE ACCOUNT 54490-708, entitled "Communication Equipment," in the amount of \$425.00

Adjust rebudget amount.

INCREASE ACCOUNT 51900-351, entitled "Rentals," in the amount of \$250.00

Pay for rent of additional room for court overflow for July due to COVID

INCREASE ACCOUNT 51900-502, entitled "Building & Contents Insurance," in the amount of \$8,247.00

Increase in property/liability offset by decrease in workers' comp insurance

INCREASE ACCOUNT 55120-599, entitled "Other Charges," in the amount of \$2,228.00

Rebudget animal shelter expense due to donations

INCREASE ACCOUNT 55510-599, entitled "Other Charges," in the amount of \$40,353.00

Rebudget The Shed expense due to donations received in FY19-20

DECREASE ACCOUNT 58600-513, entitled "Workers' Compensation Insurance," in the amount of \$8,581.00

DECREASE ACCOUNT 54490-599, entitled "Other Charges," in the amount of \$5,758.00

Reduce expense rebudget due to money spent prior to June 30<sup>th</sup>


DECREASE ACCOUNT 39000, entitled "Unappropriated Fund Balance,"  
in the amount of \$39,664.00

Net amount needed for above transfers.

**BE IT FURTHER RESOLVED** that a true copy of this Resolution be spread upon  
the Commission record of this date.

PASSED 7-20-2020

  
\_\_\_\_\_  
BRENT GREER, CHAIRMAN  
HENRY COUNTY COMMISSION

  
\_\_\_\_\_  
DONNA CRAIG  
COUNTY CLERK

APPROVED 7-20-2020

  
\_\_\_\_\_  
BRENT GREER  
COUNTY MAYOR

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

A motion was made by Commissioner Visser and seconded by Commissioner Kyle to approve Resolution 2a-7-20, authorizing certain changes in the budget for the Henry County Highway Fund for Fiscal 2020-2021.

ITEM NO. 13

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG				X	X			
NEAL, PAUL					X			
STARKS, MONTE					X			
TRAVIS, JAMES					X			
VISSER, MARTY			X		X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

RESOLUTION #2a-7-20

A RESOLUTION OF THE HENRY COUNTY, TENNESSEE BOARD OF COMMISSIONERS TO  
AUTHORIZE CERTAIN CHANGES IN THE BUDGET  
FOR THE HENRY COUNTY HIGHWAY FUND  
FOR FISCAL 2020-2021

WHEREAS, the Board of County Commissioners of Henry County, Tennessee at its June Recessed Session, 2020, adopted the budget for the Henry County Highway Fund for fiscal 2020-2021; and,

WHEREAS, the said Board of County Commissioners of Henry County, Tennessee must authorize and approve any and all changes and amendments of the said budget of the Henry County Highway Fund; and,

WHEREAS, the expenditures authorized in the said budget of the Henry County Highway Fund will be insufficient in certain line items with funds being available for transfer; and,

WHEREAS, it is necessary and appropriate that the said budget of the Henry County Highway Fund be amended to provide additional funds for certain line items.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Henry County, Tennessee assembled in regular session on this the 20<sup>th</sup> day of July 2020, a majority or more of said membership concurring, that the budget for the Henry County Highway Fund be and hereby is amended as follows, to-wit:

INCREASE ACCOUNT 61000-101 "County Official," in the amount of \$2,967.00

DECREASE ACCOUNT 39000, entitled "Unappropriated Fund Balance," in the amount of \$2,967.00

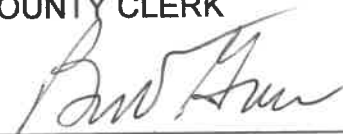
BE IT FURTHER RESOLVED that a true copy of this Resolution be spread upon the Commission record of this date.

PASSED 7-20-2020

  
BRENT GREER, CHAIRMAN  
HENRY COUNTY COMMISSION

  
DONNA CRAIG  
COUNTY CLERK

APPROVED 7-20-2020

  
BRENT GREER  
COUNTY MAYOR

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

Commissioner Visser made a motion to suspend the rules to consider Resolution 2b-7-20, authorizing certain changes in the budget for Fiscal 2020-2021. Commissioner Kyle seconded the motion.

ITEM NO. 14

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG				X	X			
NEAL, PAUL					X			
STARKS, MONTE					X			
TRAVIS, JAMES					X			
VISSER, MARTY			X		X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

A motion was made by Commissioner Starks and seconded by Commissioner Bradley to approve Resolution 2b-7-20, to authorize certain changes in the budget for Fiscal 2020-2021.

ITEM NO. 15

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY				X	X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG					X			
NEAL, PAUL					X			
STARKS, MONTE			X		X			
TRAVIS, JAMES					X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

**RESOLUTION #2b-7-20**

**A RESOLUTION OF THE HENRY COUNTY, TENNESSEE BOARD OF COMMISSIONERS TO AUTHORIZE CERTAIN CHANGES IN THE BUDGET FOR THE HENRY COUNTY GENERAL FUND FOR FISCAL 2020-2021**

**WHEREAS**, the Board of County Commissioners of Henry County, Tennessee at its June Recessed Session, 2020, adopted the budget for the Henry County General Fund for fiscal 2020-2021; and,

**WHEREAS**, the said Board of County Commissioners of Henry County, Tennessee must authorize and approve any and all changes and amendments of the said budget of the Henry County General Fund; and,

**WHEREAS**, the expenditures authorized in the said budget of the Henry County General Fund will be insufficient in certain line items with funds being available for transfer; and,

**WHEREAS**, it is necessary and appropriate that the said budget of the Henry County General Fund be amended to provide additional funds for certain line items.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Henry County, Tennessee assembled in regular session on this the 20<sup>th</sup> day of July 2020, a majority or more of said membership concurring, that the budget for the Henry County General Fund be and hereby is amended as follows, to-wit:

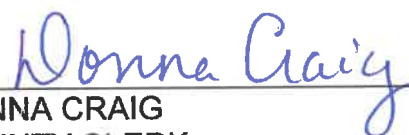
INCREASE REVENUE ACCOUNT 101-47302, entitled "COVID-19 Grant #2," in the amount of \$191,676.00

INCREASE ACCOUNT 39000, entitled "Unappropriated Fund Balance," in the amount of \$191,676.00

**BE IT FURTHER RESOLVED** that a true copy of this Resolution be spread upon the Commission record of this date.

PASSED 7-20-2020

  
BRENT GREER, CHAIRMAN  
HENRY COUNTY COMMISSION

  
DONNA CRAIG  
COUNTY CLERK

APPROVED 7-20-2020

  
BRENT GREER  
COUNTY MAYOR

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

Commissioner Neal made a motion to approve Resolution 3-7-20, to approve Officials' bonds. Commissioner Kyle seconded the motion.

ITEM NO. 16

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG				X	X			
NEAL, PAUL			X		X			
STARKS, MONTE					X			
TRAVIS, JAMES					X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020



**RESOLUTION NO. 3-7-20**

**A RESOLUTION OF THE HENRY COUNTY, TENNESSEE  
BOARD OF COMMISSIONERS TO APPROVE OFFICIALS'  
BONDS**

**WHEREAS**, the law of the State of Tennessee requires that each one named herein shall be bonded for the faithful performance of his or her duty; and

**WHEREAS**, the covered positions are as follows:

Assessor of Property, Charles Van Dyke; Chancery Court Clerk & Master/Probate Court, Mary Burns; Circuit/General Sessions/Juvenile Clerk, Mike Wilson; County Clerk, Donna Craig; County Medical Examiner, Dr. Scott Portis; County Mayor, Brent Greer; County Road Commission; County Highway Superintendent, Richie Chilcutt; Director of Accounts & Budgets, Pat Hollingsworth; Register of Deeds, Pam Martin; Sheriff, Monte Belew; Superintendent of Schools, Dr. Leah Watkins; County Trustee, Randi French, to the extent of \$400,000, as well as all other public officials and employees; and

**WHEREAS**, this coverage also complies with TCA §4-4-108 for blanket bonds and TCA §8-19-101 as replacement for individual official bonds.

**WHEREAS**, TCA §4-4-108 for blanket bonds and TCA §8-19-101 as replacement for individual officials bonds allows for said bonds for Henry County to be covered by NGU Risk Management through the Tennessee Risk Management Trust.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Commissioners of Henry County, Tennessee, assembled in regular session on this 20<sup>th</sup> day of July, 2020, a majority or more of the members concurring, that:

**BE IT FURTHER RESOLVED** that the Henry County Public Officials named herein above shall be bound under the Official Statutory Bond for Henry

County Public Officials provided by Tennessee Risk Management Trust through its producer, NGU Risk Management.

**BE IT FINALLY RESOLVED** that a true copy of this Resolution be spread upon the Commission record of this date.

**PASSED** 7-20-2020



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**BRENT GREER, CHAIRMAN  
HENRY COUNTY COMMISSION**



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**DONNA CRAIG  
COUNTY CLERK**

**APPROVED** 7-20-2020



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**BRENT GREER  
HENRY COUNTY MAYOR**

# CERTIFICATE OF PROPERTY INSURANCE

DATE (MM/DD/YY)  
7/1/20

**PRODUCER**

NGU Risk Management  
111 Hazel Path  
Hendersonville, TN 37075

THIS CERTIFICATE IS INTENDED TO CONFER AND STIPULATE COVERAGE UNDER THE FOLLOWING TERMS AND CONDITIONS TO THE NAMED INSURED INCLUDING ALTERATION OF THE TNRMT PROGRAM IF REQUIRED.

**COMPANIES AFFORDING COVERAGE**

INSURER A: TNRMT

INSURER B:

INSURER C:

**RECEIVED**

JUL 21 2020

TIME 11:10 am

**INSURED**

Tennessee Risk Management Trust  
404 BNA Drive, Suite 208  
Nashville, TN 37217

MEMBER: Henry County Government

**COVERAGES**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM, OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS, AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

CO LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS
A	X EMPLOYEE FIDELITY	TNRMT	07/01/20	07/01/21	\$400,000 EACH AND EVERY LOSS
	X MONEY & SECURITIES				
	X FORGERY OR ALTERATION				

**COVERED POSITIONS**

Assessor of Property, Chancery Court Clerk & Master, Circuit/Criminal/Special/General Sessions Clerk, Commissioner/Receiver, Coroner, County Clerk, County Engineer, County Executive/Mayor, County Road Commission, County Highway/Bridge Funds, County Highway Superintendent, Development District, Director of Accounts & Budgets (1957 Act), Director of Finance (1981 Act), E911 District, Human Resource Agency, LEA/Fiscal Agent, Process Server, Purchasing Agent, Register of Deeds, Sheriff, Special Deputy, Surveyor, Trustee as well as all other public officials and employees. (Constables are not included) This coverage also complies with TCA § 4-4-108 for blanket bonds and TCA § 8-19-101 as replacement for individual official bonds.

**LOCATION OF PREMISES/DESCRIPTION OF PROPERTY**

Pam Martin, Register  
Henry County

Rec #: 130360 Instrument #: 151588  
 Rec'd: 0.00 Recorded  
 State: 0.00 7/21/2020 at 11:10 AM  
 Clerk: 0.00 in Record Book  
 Other: 0.00 541  
 Total: 0.00

PGS 21-21

**SPECIAL CONDITIONS/OTHER COVERAGES**

Maintenance deductible on all first party losses is \$500.

**CERTIFICATE HOLDER**

Henry County Government  
P. O. Box 7  
Paris, TN 38242

**CANCELLATION**

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING COMPANY WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO MAIL SUCH NOTICE SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE COMPANY, ITS AGENTS, OR REPRESENTATIVES.

AUTHORIZED REPRESENTATIVE



NGU RISK MANAGEMENT

**Subject:** RE: RE: official bond

**From:** Rob Whitfield <Rob@greergreerandwhitfield.com>

**Date:** 7/14/2020, 3:08 PM

**To:** Brent Greer <bgreer@henrycountyttn.org>

**CC:** Pat Hollingsworth <phollingsworth@henrycountyttn.org>

Per the blanket bond statute (TCA 8-19-101 (e)(2)(B)(i)(o)) insurance in lieu of bond can cover "clerks of court pursuant to 18-2-201." TCA 18-2-201 references "Every clerk of a court except the clerk of the supreme court and chief deputy clerks of the supreme court"

Per Private Act of 1989 Chapter 82, Section 1, "the General Sessions Court of Henry County is vested with all jurisdiction previously vested in the Juvenile and Probate Court of Henry County." It further states "all clerking responsibilities for juvenile jurisdiction formerly exercised by the County Clerk shall be transferred to the Circuit Court Clerk."

Although we sometimes think of GS and Juvenile as separate courts, there is no separate Juvenile Court—and there is no separate Juvenile Court Clerk. Juvenile is within the scope of the Circuit Court Clerk's responsibilities per private act. So, if the policy language covers "the General Sessions and Circuit Court Clerk," that should be sufficient unless there is some limiting language.

If our insurance company is saying we are covered, that should assuage any concerns....

Thanks,

-Rob

**From:** Brent Greer <bgreer@henrycountyttn.org>

**Sent:** Tuesday, July 14, 2020 11:57 AM

**To:** Rob Whitfield <Rob@greergreerandwhitfield.com>

**Subject:** Fwd: RE: official bond

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

A motion was made by Commissioner Bradley to suspend the rules to accept the amended budget for the Henry County Medical Center. Commissioner Travis seconded the motion.

ITEM NO. 17

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY			X		X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON					X			
KYLE, KREG					X			
NEAL, PAUL					X			
STARKS, MONTE					X			
TRAVIS, JAMES				X	X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

A motion was made by Commissioner Jones and seconded by Commissioner Kyle to approve the original budget as amended for the Henry County Medical Center.  
 ITEM NO. 18

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY					X			
BRADLEY, WESLEY					X			
CARTER, DELL					X			
CARTER, GREG					X			
COPELAND, JAMES					X			
GEAN, RANDY					X			
HUMPHREYS, KENNETH					X			
JONES, DON			X		X			
KYLE, KREG				X	X			
NEAL, PAUL					X			
STARKS, MONTE					X			
TRAVIS, JAMES					X			
VISSER, MARTY					X			
WEBB, DAVID	X							
WILLIAMS, DREW					X			
TOTAL	1				14			

MOTION CARRIED

DATE : 7-20-2020

## Budget Assumptions - Budget FYE 2021



**"CREATING A VALUE-DRIVEN PATIENT CENTERED HEALTHCARE DELIVERY SYSTEM"**



### **Revenues and Collections:**

1. Marketing: All Practices, Hospital, HCHC
2. Growth in Services: Cardiology Services, Behavioral Health, Surgical Services, Home Health, Emergency Services, Family Practice, OB, Pulmonary
3. Grow Surgical Services by recruiting an additional Surgeon
4. Reimbursement Strategy for FQHC Look-A-Like and RHCs
5. Open 8 Beds 2 East
6. Begin 340B Drug Purchasing Program
7. Growth with Telemedicine
8. Collections Improvement with Denials and Payment after Insurance
9. Revenue Cycle Improvements Through Documentation and Audits.
10. Second Year Increase in Wage Index from CMS

### **Salaries and Wages and Benefits:**

1. Holding Wages Consistent
2. Reduced Sick Days and Temporarily Reduced PTO Accruals
3. Monitoring Productivity Standards
4. Striving for Less to No Contract Labor

### **Operational and Investment Activity:**

1. Supply Savings in Supply Chain Management and Pharmacy Programs
2. Reduced Capital Spending Plan with Final Utilization of Debt Issuance
3. Two Leases for Surgical and Imaging Equipment

**Henry County Medical Center  
Statistical Trends and Benchmarks**

	<u>FYE 2017</u>	<u>FYE 2018</u>	<u>FYE 2019</u>	<u>Proi 2020</u>	<u>Budget 2021</u>	<u>Median</u>	<u>CAGR</u>	<u>Increase</u>	
<b>HCMC - Hospital:</b>									
Admissions (excl Nursery) & Observations	4,776	4,794	5,433	5,000	5,710		3%	14%	710
Behavioral Health Admissions	416	428	515	464	550		20%	19%	86
Births	324	304	550	651	660		27%	1%	9
Emergency Visits	19,312	19,294	19,326	17,977	19,501		0%	8%	1,524
Outpatient Registrations	58,050	58,077	61,884	57,975	65,002		1%	12%	7,027
Surgeries	7,493	7,079	7,711	7,016	8,454		0%	21%	1,438
<b>Home Health Visits</b>	<b>9,754</b>	<b>16,440</b>	<b>17,740</b>	<b>16,983</b>	<b>18,000</b>		10%	6%	1,017
<b>HCHC Average Daily Census</b>	<b>81</b>	<b>79</b>	<b>89</b>	<b>82.0</b>	<b>89</b>		-5%	9%	7.0
<b>EMS Runs</b>	<b>5,639</b>	<b>5,858</b>	<b>6,156</b>	<b>5,448</b>			-2%		(5,448)
<b>Physician Clinics - Patient Encounters - RVUs:</b>									
<b>Kelley Clinic</b>									
Lindsay Foust, Podiatrist			6,657	5,498	6,422	4,700	-2%	17%	
Mark Cutright, Orthopedic			15,765	19,538	19,336	10,000	11%	-1%	
<b>Total Kelley Clinic</b>			<b>22,422</b>	<b>25,036</b>	<b>25,758</b>	<b>14,700</b>	7%	3%	
<b>Joe D. Mobley III</b>									
John Beddies			15,260	14,670	15,187	8,200	0%	4%	
<b>Total Urology</b>			<b>11,016</b>	<b>13,827</b>	<b>13,121</b>	<b>8,200</b>	9%	-5%	
<b>Total Urology</b>			<b>26,276</b>	<b>28,497</b>	<b>28,308</b>	<b>16,400</b>	4%	-1%	
<b>Boxell</b>									
Evans				1,751	9,920	7,220		467%	
Whitfield			8,976	12,954	11,971	7,220	15%	-8%	
<b>Total OB/GYN</b>			<b>7,621</b>	<b>11,813</b>	<b>11,040</b>	<b>7,220</b>	20%	-7%	
<b>Total OB/GYN</b>			<b>16,597</b>	<b>26,518</b>	<b>32,931</b>	<b>21,660</b>	41%	24%	
<b>Paris Mental Health</b>									
			<b>6,327</b>	<b>5,895</b>	<b>7,352</b>	<b>11,200</b>	8%	25%	
<b>James Carruth</b>									
Paris Peds			2,574	11,063	10,163	8,970	99%	-8%	
Transitions Health			13,790	13,681	17,956		14%	31%	
Eagle Creek			4,246	6,095	7,163	9,634	30%	18%	
Hospitalists RVUs			2,691	2,976	5,788	4,817	47%	94%	
<b>Total Primary Care</b>	<b>30,901</b>	<b>31,085</b>	<b>33,324</b>	<b>30,272</b>	<b>31,798</b>	<b>29,005</b>	-2%	5%	
<b>Total Primary Care</b>	<b>30,901</b>	<b>31,085</b>	<b>56,625</b>	<b>53,024</b>	<b>62,705</b>	<b>43,456</b>	5%	18%	
<b>Total All Providers</b>	<b>30,901</b>	<b>31,085</b>	<b>128,247</b>	<b>138,970</b>	<b>157,054</b>	<b>107,416</b>	11%	13%	

CAGR: Compound Annual Growth Rate is a term for the geometric progression ratio that provides a constant rate over the time period. Calculation: End Value / Start Value raised by the power of 1 divided by the number of years. Example:  $(4756/4401)^{(1/(5-1))}-1$

Source for Median Benchmarks:  
Becker Hospital Review: Moody's Investors Service, U.S. Not-for-Profit Hospital 2015 Medians  
<http://www.beckershospitalreview.com/finance/65-financial-benchmarks-for-hospital-executives-022117.html>

Tennessee Joint Annual Report of Nursing Homes  
[file:///E:/Finance/Budget%202018/HCHC/40494+TN\\_NursingHomeTrends2013.pdf](file:///E:/Finance/Budget%202018/HCHC/40494+TN_NursingHomeTrends2013.pdf)

Tennessee Joint Annual Report of Home Healths  
<https://apps.health.tn.gov/PublicJARS/Reports/hhCurrent/Summary.pdf>



**Henry County Medical Center Consolidated  
Balance Sheet  
Years Ended June 30,**

	FYE 2017	%	FYE 2018	%	FYE 2019	%	PRJ 2020		Budget 2021	
<b>Assets</b>										
<b>Current Assets</b>										
Cash and Cash Equivalents	\$ 916,491	1%	\$ 1,561,192	2%	\$ 2,883,922	4%	\$ 9,032,391	10%	\$ 675,313	1%
Patient Accounts Receivable, Net of Allowance for Doubtful Accounts	11,454,178	14%	11,929,820	15%	13,238,086	17%	10,015,732	11%	12,112,925	15%
Prepaid Expenses	754,152	1%	1,079,221	1%	1,003,775	1%	1,347,546	1%	1,414,923	2%
Inventories	2,407,793	3%	2,802,636	4%	3,989,142	5%	3,147,036	3%	3,209,977	4%
<b>Total Current Assets</b>	<b>15,532,614</b>	<b>19%</b>	<b>17,372,869</b>	<b>22%</b>	<b>21,114,925</b>	<b>26%</b>	<b>23,542,705</b>	<b>25%</b>	<b>17,413,138</b>	<b>22%</b>
<b>Board Designated Funds</b>										
Capital Equipment	834,115	1%	187,242	0%	192,379	0%	195,459	0%	273,643	0%
Bond 16.5 M Reserve	1,130,113	1%	1,417,304	2%	1,150,303	1%	1,654,303	2%	1,308,303	2%
Bond 7.0 M Reserve	415,800	1%	450,800	1%	475,800	1%	955,800	1%	960,800	1%
Bond 6.0 M Reserve	725,636	1%	664,336	1%	603,036	1%	541,736	1%	480,436	1%
Bond 5.0 M & 9.2 M Reserve	377,700	0%	363,600	0%	346,500	0%	506,400	1%	485,300	1%
Bond Debt Service Reserve	507,140	1%	112,973	0%	287,398	0%	235,450	0%	401,692	0%
IBP Fund	262,368	0%		0%		0%	262,368	0%	262,368	0%
<b>Total Board Designated Funds</b>	<b>4,252,872</b>	<b>5%</b>	<b>3,196,255</b>	<b>4%</b>	<b>3,055,416</b>	<b>4%</b>	<b>4,351,516</b>	<b>4%</b>	<b>4,172,542</b>	<b>5%</b>
<b>Investments</b>										
Investment in Affiliates	7,743,273	9%	7,018,205	9%	4,276,291	5%	15,592,325	17%	4,418,157	5%
Other Assets	625,937	1%	678,318	1%	795,797	1%	467,010	0%	476,350	1%
<b>Total Investments</b>	<b>8,369,210</b>	<b>10%</b>	<b>7,696,523</b>	<b>10%</b>	<b>5,072,088</b>	<b>6%</b>	<b>16,059,335</b>	<b>17%</b>	<b>4,894,507</b>	<b>6%</b>
<b>Property and Equipment</b>										
Property, Plant, and Equipment	115,482,030		116,582,681		116,670,018		117,869,722		123,701,832	
Accumulated Depreciation	(71,352,758)		(75,079,170)		(76,458,157)		(79,199,789)		(79,959,491)	
<b>Total Property and Equipment, Net</b>	<b>44,129,272</b>	<b>54%</b>	<b>41,503,511</b>	<b>52%</b>	<b>40,211,861</b>	<b>50%</b>	<b>38,669,933</b>	<b>41%</b>	<b>43,742,341</b>	<b>54%</b>
<b>Total Assets</b>	<b>\$ 82,133,827</b>	<b>100%</b>	<b>\$ 79,790,862</b>	<b>100%</b>	<b>\$ 80,196,838</b>	<b>100%</b>	<b>\$ 93,517,409</b>	<b>100%</b>	<b>\$ 80,860,318</b>	<b>100%</b>
<b>Liabilities and Net Assets</b>										
<b>Current Liabilities</b>										
Accounts Payable	2,039,372	2%	\$ 1,776,410	2%	\$ 2,138,416	3%	\$ 1,864,451	2%	\$ 1,883,096	2%
Accrued Expenses	5,341,551	7%	5,711,519	7%	5,904,735	7%	6,417,401	7%	5,939,980	7%
Third Party Settlements	230,816	0%	526,026	1%	340,290	0%	12,753,755	14%	450,000	1%
Current Portion of Long Term Debt	1,860,772	2%	1,927,627	2%	1,556,860	2%	2,347,035	3%	2,427,625	3%
<b>Total Current Liabilities</b>	<b>9,472,511</b>	<b>12%</b>	<b>9,941,582</b>	<b>12%</b>	<b>9,940,301</b>	<b>12%</b>	<b>23,382,642</b>	<b>25%</b>	<b>10,700,700</b>	<b>13%</b>
<b>Long Term Liabilities</b>										
Revenue Bonds \$16.5 M	8,499,000	10%	7,728,000	10%	6,995,000	9%	6,067,000	6%	5,217,000	6%
Revenue Bonds \$7 M	4,473,000	5%	4,018,000	5%	3,573,000	4%	3,078,000	3%	2,603,000	3%
Capital Outlay Note \$6 M	2,700,129	3%	2,175,502	3%	1,697,641	2%	1,119,274	1%	559,239	1%
Revenue Bonds \$5 M	4,484,000	5%	4,307,000	5%	4,132,000	5%	3,947,000	4%	3,766,000	5%
Revenue Bond \$9.2 M			2,088,944	3%	4,045,424	5%	5,821,882	6%	8,097,000	10%
Non-Interest Bearing Plans	1,792,252	2%	1,463,977	2%	1,745,495	2%	1,609,130	2%	2,209,178	3%
<b>Total Long Term Liabilities</b>	<b>21,948,381</b>	<b>27%</b>	<b>21,781,423</b>	<b>27%</b>	<b>22,186,560</b>	<b>28%</b>	<b>21,642,286</b>	<b>23%</b>	<b>22,451,417</b>	<b>28%</b>
<b>Total Liabilities</b>	<b>31,420,892</b>	<b>38%</b>	<b>31,723,005</b>	<b>40%</b>	<b>32,128,861</b>	<b>40%</b>	<b>45,024,928</b>	<b>48%</b>	<b>33,152,117</b>	<b>41%</b>
<b>Net Assets</b>	<b>50,712,935</b>	<b>62%</b>	<b>48,057,857</b>	<b>60%</b>	<b>48,067,977</b>	<b>60%</b>	<b>47,827,478</b>	<b>51%</b>	<b>47,708,201</b>	<b>59%</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 82,133,827</b>	<b>100%</b>	<b>\$ 79,790,862</b>	<b>100%</b>	<b>\$ 80,196,838</b>	<b>100%</b>	<b>\$ 93,517,409</b>	<b>99%</b>	<b>\$ 80,860,318</b>	<b>100%</b>

**Henry County Medical Center Consolidated  
Statements of Revenues and Expenses  
For the Year Ended**

	<u>FYE 2017</u>	<u>%</u>	<u>FYE 2018</u>	<u>%</u>	<u>FYE 2019</u>	<u>%</u>	<u>Proi 2020</u>	<u>%</u>	<u>Budget 2021</u>	<u>%</u>	<u>% Change</u>
<b>Gross Patient Service Revenues:</b>											
Ancillary Inpatient	\$ 89,903,953	33%	93,034,318	31%	106,354,922	32%	104,727,895	32%	\$ 114,377,432	32%	9%
Ancillary Outpatient	184,151,029	67%	208,463,505	69%	230,708,773	68%	226,659,575	68%	248,375,690	68%	10%
<b>Total Gross Patient Service Revenues</b>	<b>274,054,982</b>	<b>100%</b>	<b>301,497,823</b>	<b>100%</b>	<b>337,063,695</b>	<b>100%</b>	<b>331,387,469</b>	<b>100%</b>	<b>362,753,122</b>	<b>100%</b>	<b>9%</b>
Charity	3,625,937	1%	2,987,160	1%	3,341,398	1%	2,438,184	1%	2,569,920	1%	
Bad Debts	4,526,707	2%	5,457,417	2%	6,661,636	2%	6,400,663	2%	7,375,178	2%	15%
Contractual Adjustments and Charity	182,944,310	67%	207,631,398	69%	234,718,325	70%	232,046,872	70%	253,822,813	70%	9%
<b>Total Deductions from Revenues</b>	<b>191,096,954</b>	<b>70%</b>	<b>216,075,975</b>	<b>72%</b>	<b>244,721,359</b>	<b>73%</b>	<b>240,885,719</b>	<b>73%</b>	<b>263,767,911</b>	<b>73%</b>	<b>9%</b>
<b>Net Patient Service Revenues</b>	<b>82,958,028</b>	<b>30%</b>	<b>85,421,848</b>	<b>0.28</b>	<b>92,342,336</b>	<b>0.27</b>	<b>90,501,751</b>	<b>0.27</b>	<b>98,985,211</b>	<b>27%</b>	<b>9%</b>
Other Revenues	2,910,396	3%	2,948,809	3%	3,442,897	4%	11,408,161	11%	4,157,593	4%	(64%)
<b>Total Operating Revenues</b>	<b>85,868,424</b>	<b>100%</b>	<b>88,370,657</b>	<b>100%</b>	<b>95,785,233</b>	<b>100%</b>	<b>101,909,912</b>	<b>100%</b>	<b>103,142,804</b>	<b>100%</b>	<b>1%</b>
<b>Operating Expenses:</b>											
Salaries and Wages	40,568,582	47%	41,852,922	47%	45,723,990	48%	47,226,181	46%	47,390,425	46%	0%
Employee Benefits	9,100,664	11%	10,033,040	11%	8,296,742	9%	10,682,938	10%	10,999,859	11%	3%
Supplies	18,794,450	22%	18,023,645	20%	19,461,958	20%	20,066,831	20%	21,515,166	21%	7%
Professional Fees	6,888,033	8%	7,062,700	8%	8,083,409	8%	10,245,783	10%	8,679,910	8%	(15%)
Utilities and Telephone	1,591,578	2%	1,646,767	2%	1,618,171	2%	1,533,442	2%	1,576,659	2%	3%
Repairs and Maintenance	3,304,918	4%	3,104,910	4%	3,525,737	4%	3,316,751	3%	3,628,410	4%	9%
Leases and Rentals	1,076,839	1%	1,290,731	1%	1,243,659	1%	1,444,051	1%	1,526,171	1%	6%
Insurance	543,279	1%	522,596	1%	542,885	1%	578,890	1%	545,860	1%	(6%)
Other Expenses	2,322,615	3%	2,006,374	2%	1,821,316	2%	1,553,707	2%	1,829,684	2%	18%
Services Tax	371,265	0%	350,084	0%	316,760	0%	360,168	0%	381,944	0%	6%
<b>Total Operating Expenses</b>	<b>84,562,223</b>	<b>98%</b>	<b>85,893,769</b>	<b>97%</b>	<b>90,634,627</b>	<b>95%</b>	<b>97,008,741</b>	<b>95%</b>	<b>98,074,088</b>	<b>95%</b>	<b>1%</b>
<b>EBIDA</b>											
Interest	1,306,201	2%	2,476,888	3%	5,150,606	5%	4,901,171	5%	5,068,716	5%	3%
Depreciation	342,645	0%	408,871	0%	484,493	1%	487,360	0%	504,600	0%	4%
<b>Operating Margin</b>	<b>(4,639,540)</b>	<b>-5%</b>	<b>(3,020,899)</b>	<b>-3%</b>	<b>30,978</b>	<b>0%</b>	<b>(78,560)</b>	<b>0%</b>	<b>(316,205)</b>	<b>0%</b>	<b>(303%)</b>
<b>Non-Operating Revenue, Net</b>	<b>705,971</b>	<b>1%</b>	<b>356,921</b>	<b>0%</b>	<b>(20,857)</b>	<b>0%</b>	<b>307,117</b>	<b>0%</b>	<b>196,928</b>	<b>0%</b>	<b>(36%)</b>
<b>Excess of Revenues over Expenses</b>	<b>\$ (3,933,569)</b>	<b>-5%</b>	<b>\$ (2,663,978)</b>	<b>-3%</b>	<b>\$ 10,121</b>	<b>0%</b>	<b>\$ 228,557</b>	<b>0%</b>	<b>\$ (119,277)</b>	<b>0%</b>	<b>-152%</b>

**Henry County Medical Center - Hospital, Home Health & Hospice, Hospitalists**  
**Statements of Revenues and Expenses**  
**For the Year Ended**

	<u>FYE 2017</u>	<u>%</u>	<u>FYE 2018</u>		<u>FYE 2019</u>		<u>Proj 2020</u>		<u>Budget 2021</u>	<u>%</u>	<u>% Change</u>
Gross Patient Service Revenues:											
Inpatient	79,922,592	33%	\$ 82,354,513	31%	\$ 94,899,353	32%	\$ 94,071,093	32%	\$ 102,609,587	31%	9%
Outpatient	160,656,470	67%	\$ 183,554,504	69%	\$ 203,583,126	68%	200,070,253	68%	\$ 224,535,975	69%	12%
Total Gross Patient Service Revenues	240,579,062	100%	265,909,017	100%	298,482,479	100%	294,141,346	100%	327,145,562	100%	11%
Charity	3,575,727	1%	2,920,949	1%	3,280,908	1%	2,415,032	1%	2,545,920	1%	5%
Bad Debts	3,620,827	2%	4,534,321	2%	5,414,513	2%	6,342,785	2%	7,163,211	2%	13%
Contractual Adjustments and Charity	166,222,269	69%	190,145,029	72%	216,145,283	72%	213,412,328	73%	237,450,038	73%	11%
Total Deductions from Revenues	173,418,823	72%	197,600,299	74%	224,840,704	75%	222,170,145	76%	247,159,169	76%	11%
Net Patient Service Revenues	67,160,239	28%	68,308,718	26%	73,641,775	25%	71,971,201	24%	79,986,393	24%	11%
Other Revenues	2,374,900	3%	2,040,970	3%	2,044,566	3%	7,698,156	10%	1,931,577	2%	-75%
Total Operating Revenues	69,535,139	100%	70,349,688	100%	75,686,341	100%	79,669,357	100%	81,917,970	100%	3%
Operating Expenses:											
Salaries and Wages	28,353,892	41%	28,537,001	41%	30,782,984	41%	31,901,842	40%	32,436,691	40%	2%
Employee Benefits	6,514,462	9%	6,881,790	10%	5,116,234	7%	7,444,312	9%	7,886,010	10%	6%
Supplies	16,821,437	24%	16,054,103	23%	17,423,492	23%	18,049,293	23%	19,337,270	24%	7%
Professional Fees	5,512,464	8%	5,960,387	8%	6,963,359	9%	8,965,021	11%	7,985,304	10%	-11%
Utilities and Telephone	1,354,530	2%	1,388,493	2%	1,380,641	2%	1,303,651	2%	1,356,561	2%	4%
Repairs and Maintenance	3,064,508	4%	2,896,835	4%	3,309,289	4%	3,128,273	4%	3,486,526	4%	11%
Leases and Rentals	616,725	1%	850,178	1%	839,167	1%	990,814	1%	1,144,854	1%	16%
Insurance	335,763	0%	276,287	0%	305,988	0%	349,500	0%	361,882	0%	4%
Other Expenses	2,172,858	3%	1,879,074	3%	1,633,437	2%	1,366,519	2%	1,453,089	2%	6%
Services Tax	-	0%	-	0%	-	0%	-	0%	-	0%	
Total Operating Expenses	64,746,639	93%	64,724,148	92%	67,754,591	90%	73,499,224	92%	75,448,187	92%	3%
EBIDA	4,788,500	7%	5,625,541	8%	7,931,750	10%	6,170,133	8%	6,469,783	8%	5%
Interest	342,645	0%	408,871	1%	484,493	1%	487,360	1%	504,600	1%	4%
Depreciation	5,090,378	7%	4,632,195	7%	4,192,439	6%	4,078,243	5%	4,453,132	5%	9%
Operating Margin	(644,523)	3%	584,475	3%	3,254,818	3%	1,604,530	3%	1,512,051	3%	-6%
Non-Operating Revenue, Net	1,070,115	2%	582,898	1%	374,722	0%	425,728	1%	534,767	1%	26%
Excess of Revenues over Expenses	\$ 425,592	1%	\$ 1,167,373	2%	\$ 3,629,540	5%	\$ 2,030,258	3%	\$ 2,046,818	2%	1%

**Henry County Medical Center - Healthcare Center**  
**Statements of Revenues and Expenses**  
**For the Year Ended**

	<u>FYE 2017</u>	<u>%</u>	<u>FYE 2018</u>	<u>FYE 2019</u>	<u>Proj 2020</u>	<u>Budget 2021</u>	<u>%</u>	<u>% Change</u>			
<b>Gross Patient Service Revenues:</b>											
Inpatient	9,981,361	99%	10,679,805	99%	11,455,569	98%	\$ 10,656,802	99%	\$ 11,767,845	99%	10%
Outpatient	70,131	1%	85,413	1%	179,076	2%	132,565	1%	130,778	1%	(1%)
<b>Total Gross Patient Service Revenues</b>	<b>10,051,492</b>	<b>100%</b>	<b>10,765,218</b>	<b>100%</b>	<b>11,634,645</b>	<b>100%</b>	<b>10,789,367</b>	<b>100%</b>	<b>11,898,623</b>	<b>100%</b>	<b>10%</b>
Charity	50,210	0%	66,211	1%	60,490	1%	23,152	0%	24,000	0%	4%
Bad Debts	63,188	1%	9,706	0%	5,566	0%	-	0%	-	0%	
Contractual Adjustments and Charity	2,335,843	23%	2,393,183	22%	2,701,958	23%	2,395,817	22%	2,649,490	22%	11%
<b>Total Deductions from Revenues</b>	<b>2,449,241</b>	<b>24%</b>	<b>2,469,100</b>	<b>23%</b>	<b>2,768,014</b>	<b>24%</b>	<b>2,418,970</b>	<b>22%</b>	<b>2,673,490</b>	<b>22%</b>	<b>11%</b>
<b>Net Patient Service Revenues</b>	<b>7,602,251</b>	<b>76%</b>	<b>8,296,118</b>	<b>77%</b>	<b>8,866,631</b>	<b>76%</b>	<b>8,370,397</b>	<b>78%</b>	<b>9,225,133</b>	<b>78%</b>	<b>10%</b>
<b>Other Revenues</b>	<b>500,859</b>	<b>6%</b>	<b>283,427</b>	<b>3%</b>	<b>28,086</b>	<b>0%</b>	<b>1,826,164</b>	<b>18%</b>	<b>32,160</b>	<b>0%</b>	<b>(98%)</b>
<b>Total Operating Revenues</b>	<b>8,103,110</b>	<b>100%</b>	<b>8,579,545</b>	<b>100%</b>	<b>8,894,717</b>	<b>100%</b>	<b>10,196,561</b>	<b>100%</b>	<b>9,257,293</b>	<b>100%</b>	<b>(9%)</b>
<b>Operating Expenses:</b>											
Salaries and Wages	4,931,263	61%	5,037,735	59%	5,187,458	58%	5,339,701	52%	5,331,420	58%	(0%)
Employee Benefits	1,207,984	15%	1,354,211	16%	1,161,409	13%	1,482,504	15%	1,498,859	16%	1%
Supplies	1,094,443	14%	1,076,921	13%	995,540	11%	1,051,768	10%	1,183,525	13%	13%
Professional Fees	187,746	2%	165,976	2%	173,650	2%	185,179	2%	144,102	2%	(22%)
Utilities and Telephone	175,189	2%	164,773	2%	158,490	2%	156,145	2%	164,300	2%	5%
Repairs and Maintenance	118,205	1%	110,776	1%	122,102	1%	104,453	1%	112,783	1%	8%
Leases and Rentals	51,519	1%	45,647	1%	30,553	0%	56,746	1%	58,266	1%	3%
Insurance	29,452	0%	27,860	0%	30,384	0%	35,306	0%	33,159	0%	(6%)
Other Expenses	36,059	0%	29,043	0%	30,557	0%	24,998	0%	25,395	0%	2%
Services Tax	371,265	5%	350,084	4%	316,760	4%	360,168	4%	381,944	4%	6%
<b>Total Operating Expenses</b>	<b>8,203,125</b>	<b>101%</b>	<b>8,363,046</b>	<b>97%</b>	<b>8,206,903</b>	<b>92%</b>	<b>8,796,969</b>	<b>86%</b>	<b>8,933,753</b>	<b>97%</b>	<b>2%</b>
<b>EBIDA</b>	<b>(100,015)</b>	<b>-1%</b>	<b>216,499</b>	<b>3%</b>	<b>687,814</b>	<b>8%</b>	<b>1,399,592</b>	<b>14%</b>	<b>323,540</b>	<b>3%</b>	<b>(77%)</b>
Interest	-	0%	-	0%	-	0%	-	0%	-	0%	
Depreciation	249,054	3%	208,011	2%	206,815	2%	202,000	2%	211,239	2%	5%
<b>Operating Margin</b>	<b>(349,069)</b>	<b>3%</b>	<b>8,488</b>	<b>3%</b>	<b>480,999</b>	<b>3%</b>	<b>1,197,592</b>	<b>3%</b>	<b>112,301</b>	<b>3%</b>	<b>(91%)</b>
<b>Non-Operating Revenue, Net</b>	<b>(402,806)</b>	<b>-5%</b>	<b>(346,433)</b>	<b>-4%</b>	<b>(414,302)</b>	<b>-5%</b>	<b>(344,059)</b>	<b>-3%</b>	<b>(358,799)</b>	<b>-4%</b>	<b>4%</b>
<b>Excess of Revenues over Expenses</b>	<b>\$ (751,875)</b>	<b>-9%</b>	<b>\$ (337,945)</b>	<b>-4%</b>	<b>\$ 66,697</b>	<b>1%</b>	<b>\$ 853,533</b>	<b>8%</b>	<b>\$ (246,498)</b>	<b>-3%</b>	<b>(129%)</b>

**Henry County Medical Center - Emergency Medical Services**  
**Statements of Revenues and Expenses**  
**For the Year Ended**

	<u>FYE 2017</u>	<u>%</u>	<u>FYE 2018</u>	<u>FYE 2019</u>	<u>Proi 2020</u>	<u>Budget 2021</u>	<u>%</u>	<u>% Change</u>
<b>Gross Patient Service Revenues:</b>								
Inpatient	-	0%						
Outpatient	6,621,725	100%	6,634,123	6,698,951	6,202,202	-		
<b>Total Gross Patient Service Revenues</b>	<b>6,621,725</b>	<b>100%</b>	<b>6,634,123</b>	<b>6,698,951</b>	<b>6,202,202</b>	<b>-</b>		
<b>Charity</b>								
Bad Debts	675,998	10%	701,061	1,092,284	(180,190)	-		
Contractual Adjustments and Charity	3,961,637	60%	4,084,382	3,890,321	4,459,960	67,000		
<b>Total Deductions from Revenues</b>	<b>4,637,635</b>	<b>70%</b>	<b>4,785,443</b>	<b>4,982,605</b>	<b>4,279,771</b>	<b>67,000</b>		
<b>Net Patient Service Revenues</b>	<b>1,984,090</b>	<b>30%</b>	<b>1,848,680</b>	<b>1,716,346</b>	<b>1,922,432</b>	<b>(67,000)</b>		
Other Revenues	2,250	0%	71,221	3,095	372,310	1,190,373	106%	
<b>Total Operating Revenues</b>	<b>1,986,340</b>	<b>100%</b>	<b>1,919,901</b>	<b>1,719,441</b>	<b>2,294,742</b>	<b>1,123,373</b>	<b>100%</b>	
<b>Operating Expenses:</b>								
Salaries and Wages	1,323,705	67%	1,418,552	1,499,049	1,570,500	783,589	70%	(50%)
Employee Benefits	309,444	16%	374,967	372,906	446,427	285,450	25%	(36%)
Supplies	114,428	6%	116,367	125,719	116,780	2,100	0%	(98%)
Professional Fees	187,779	9%	179,296	174,779	181,593	7,830	1%	(96%)
Utilities and Telephone	16,618	1%	17,959	20,403	19,337	-	0%	(100%)
Repairs and Maintenance	84,531	4%	69,475	66,707	58,831	-	0%	(100%)
Leases and Rentals	26,810	1%	26,430	27,501	26,950	2,331	0%	(91%)
Insurance	40,691	2%	37,669	42,596	44,368	4,952	0%	(89%)
Other Expenses	10,941	1%	11,804	33,994	33,076	12,973	1%	(61%)
Services Tax	-	0%	-	-	-	-	0%	
<b>Total Operating Expenses</b>	<b>2,114,947</b>	<b>106%</b>	<b>2,252,519</b>	<b>2,363,654</b>	<b>2,497,862</b>	<b>1,099,225</b>	<b>98%</b>	<b>(56%)</b>
<b>EBIDA</b>	<b>(128,607)</b>	<b>-6%</b>	<b>(332,618)</b>	<b>(644,213)</b>	<b>(203,121)</b>	<b>24,148</b>	<b>2%</b>	<b>(112%)</b>
Interest	-	0%	-	-	-	-	0%	
Depreciation	135,620	7%	134,516	171,974	130,923	135,188	12%	3%
<b>Operating Margin</b>	<b>(264,227)</b>	<b>3%</b>	<b>(467,134)</b>	<b>(816,187)</b>	<b>(334,044)</b>	<b>(111,040)</b>	<b>3%</b>	<b>(67%)</b>
Non-Operating Revenue, Net	63	0%	83	3,480	213,411	-	0%	
<b>Excess of Revenues over Expenses</b>	<b>\$(264,164)</b>	<b>-13%</b>	<b>\$(467,051)</b>	<b>\$(812,707)</b>	<b>\$(120,633)</b>	<b>\$(111,040)</b>	<b>-10%</b>	<b>(8%)</b>

**Henry County Medical Center - Physician Clinics**  
**Statements of Revenues and Expenses**  
**For the Year Ended**

	<u>FYE 2017</u>	<u>%</u>	<u>FYE 2018</u>	<u>FYE 2019</u>	<u>Proj 2020</u>	<u>Budget 2021</u>	<u>%</u>	<u>% Change</u>
Gross Patient Service Revenues:								
Inpatient	-	0%	-	-	-	-	0%	
Outpatient	16,802,703	100%	18,189,465	20,247,620	20,254,555	23,708,937	100%	17%
Total Gross Patient Service Revenues	16,802,703	100%	18,189,465	20,247,620	20,254,555	23,708,937	100%	17%
Charity	-		-	-	-	-		
Bad Debts	166,694	1%	212,329	149,273	238,067	211,967	1%	
Contractual Adjustments and Charity	10,424,561	62%	11,008,804	11,980,763	11,778,767	13,656,285	58%	16%
Total Deductions from Revenues	10,591,255	63%	11,221,133	12,130,036	12,016,834	13,868,252	58%	15%
Net Patient Service Revenues	6,211,448	37%	6,968,332	8,117,584	8,237,721	9,840,685	42%	19%
Other Revenues	32,387	1%	553,190	1,367,150	1,511,531	1,003,483	9%	(34%)
Total Operating Revenues	6,243,835	100%	7,521,522	9,484,734	9,749,252	10,844,168	100%	11%
Operating Expenses:								
Salaries and Wages	5,959,722	95%	6,859,634	8,254,499	8,414,138	8,838,724	82%	5%
Employee Benefits	1,068,774	17%	1,422,072	1,646,193	1,309,694	1,329,540	12%	2%
Supplies	764,142	12%	776,254	917,207	848,990	992,271	9%	17%
Professional Fees	1,000,044	16%	757,041	771,621	913,991	542,674	5%	(41%)
Utilities and Telephone	45,241	1%	75,542	58,637	54,309	55,798	1%	
Repairs and Maintenance	37,674	1%	27,824	27,639	25,193	29,101	0%	16%
Leases and Rentals	381,785	6%	368,476	346,438	369,541	368,240	3%	(0%)
Insurance	137,373	2%	180,760	163,917	149,715	145,866	1%	(3%)
Other Expenses	102,757	2%	89,453	123,328	129,113	290,706	3%	125%
Services Tax	-	0%	-	-	-	-	0%	
Total Operating Expenses	9,497,512	152%	10,557,056	12,309,479	12,214,685	12,592,920	116%	3%
EBIDA	(3,253,676)	-52%	(3,035,534)	(2,824,745)	(2,465,434)	(1,748,752)	-16%	29%
Interest	-	0%	-	-	-	-	0%	
Depreciation	128,044	2%	114,194	63,907	81,204	80,762	1%	1%
Operating Margin	(3,381,720)	3%	(3,149,728)	(2,888,652)	(2,546,638)	(1,829,514)	3%	28%
Non-Operating Revenue, Net	38,598	1%	29,276	15,243	12,036	20,961	0%	
Excess of Revenues over Expenses	<u>\$ (3,343,122)</u>	<u>-54%</u>	<u>\$ (3,120,452)</u>	<u>-\$ (2,873,409)</u>	<u>-\$ (2,534,602)</u>	<u>-\$ (1,808,553)</u>	<u>-17%</u>	<u>29%</u>

**Henry County Medical Center  
Breakout of Physician Clinics  
Budget 2021**

<i>Physician Clinics:</i>	<u>Proj 2020</u>	<u>Budget 2021</u>	<u>\$ Change</u>	<u>% Change</u>	
Paris Womens Center	(927,922)	(711,781)	216,141	23%	
Kelley Clinic	(598,634)	(365,757)	232,877	39%	
Behavioral Health	(750,792)	(599,031)	151,761	20%	
Total Primary Care & Pulmonology Clinics	(523,159)	(465,268)	57,891	11%	
Pediatrics Rural Health Clinic	715,022	961,001	245,979	34%	
Total Urology	(679,713)	(627,717)	51,996	8%	
Physician Practice Mgmt	230,595		(230,595)		<i>Grant Revenues</i>
<b>Total Physician Clinics</b>	<u>(2,534,602)</u>	<u>(1,808,553)</u>	<u>726,049</u>	<u>29%</u>	

Henry County Medical Center  
Budget FYE 2021

Department: Home Health Consolidated

Account Code	Description	Act 2019	Proj 2020	Bud 2021	% Change Bud vs Prj
	Days	365	366	365	
<b>Statistics</b>					
IP Procedures	IP Stat	-	-	-	-
OP Procedures	OP Stat (fixed depts show 1)	17,740	17,195	18,000	0
	Total Statistic	17,740	17,195	18,000	0
	IP Revenue per Statistic	0.00	0.00	0.00	0.00
	OP Revenue per Statistic	133.52	117.91	117.91	0.00
	Supply Cost per Statistic	-	-	-	-
	Productive Hrs/Stat	1.90	1.81	1.81	0.00
	Average Hourly Rate w/OT	33.99	33.56	33.84	0.01
	Average Hourly Rate w/o OT	32.78	32.80	33.24	-
	Average OT Rate	47	48	46	-
	Overtime Hours	309330.0%	172375.5%	174589.6%	1.3%
	Overtime Hours as % of Prod Hrs	0.09	0.06	0.05	-
	Productive Hours w/ OT	33,728	31,109	32,566	0
	Non-Productive Hours	2,900	3,786	3,963	0
	Total Hours (Prod+NonProd)	36,628.00	34,894.50	36,529.18	0.05
	FTEs Worked	16.22	14.92	15.66	0.05
	FTEs Paid (Total)	17.61	16.73	17.56	0.05
<b>Financial</b>					
	OTHER REVENUES	3	6	-	(1)
	TOTAL I/P REVENUE	-	-	-	-
	TOTAL O/P REVENUE	2,358,695	2,027,358	2,122,332	0
	TOTAL REVENUES	2,358,697	2,027,363	2,122,332	0
	-3000 WAGES	963,439	953,645	1,025,924	0
	-3010 WAGES-NON PROD	135,886	134,414	130,413	(0)
	-3020 WAGES-OT	145,536	83,159	79,989	(3)
	Total Wages	1,244,861	1,171,218	1,236,326	0
	-3100 FICA	89,444	86,186	90,996	0
	-3200 Non-Charge Med Supply	12,237	11,805	12,358	0
	-3210 Drugs	-	-	-	-
	-3220 Chargeable Med Supply	(1,158)	9,318	9,755	0
	-3500 Office Supply	4,606	3,780	3,957	0
	-3520 Group 3	3,029	2,123	3,500	1
	-3552 Pantry	-	-	-	-
	-3900 Freight	210	178	200	0
	-4000 Contract Labor	36,227	-	-	-
	-4020 Medical Director Fees	24,000	24,000	24,000	-
	-4030 Physician Fees	1,435	-	-	-
(See Detail Tab)	-4080 Purchase Services	83,631	87,244	24,618	(1)
	-7000 Repairs	-	-	-	-
(See Detail Tab)	-7010 Repairs - Contract	-	-	-	-
(See Detail Tab)	-7020 Leases	5,521	4,534	3,373	(0)
(See Detail Tab)	-9000 Dues & Subscription	4,670	4,052	3,969	(0)
(See Detail Tab)	-9010 Cont Education	6,355	-	4,000	-
(See Detail Tab)	-9020 Travel	1,254	109	180	1
	-9021 Patient Related Travel	76,671	65,447	68,513	0
	-9030 License/Certification	1,789	2,674	1,510	(0)
	-9100 Advertisement	1,790	388	-	(1)
	-8101 Cell Phones	6,613	7,958	8,000	0
	-7060 Telephone	3,030	5,411	5,180	(0)
	Contractuals	1,126,668	878,184	918,970	0
	Charity	9,641	-	-	-
	Total Expenses	2,742,524	2,364,614	2,419,406	0
	Operating Margin	(373,827)	(337,251)	(297,074)	-

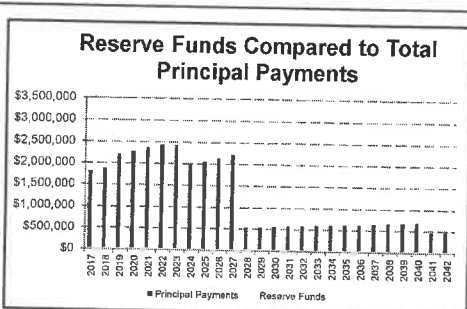
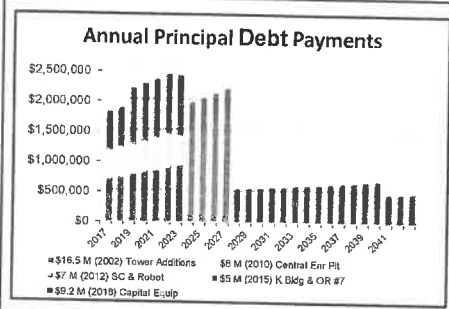


Henry County Medical Center  
 Budget FYE 2021  
 Department: Lekehaven 6060/6085 Consolidated

Account Code	Description	Act 2019	Prcl 2020	Bud 2021
	Days	365	366	365
<b>Statistics</b>				
	IP Stat	5,081	4,311	5,840
	OP Stat (fixed depts show 1)	-	-	-
	Total Statistic	5,081	4,311	5,840
	IP Revenue per Statistic	1720.07	1719.38	1719.38
	OP Revenue per Statistic	0.00	0.00	0.00
	Supply Cost per Statistic			
	Productive Hrs/Stat	10.66	11.05	9.47
Salary rate increase %	Average Hourly Rate w/OT	23.81	23.63	24.11
0.0%	Average Hourly Rate w/o OT	22.93	23.08	23.40
	Average OT Rate	35.57	36.50	38.06
	Overtime Hours	4,110.00	2,197.50	2,544.81
	Overtime Hours as % of Prod Hrs	7.6%	4.6%	4.6%
	Productive Hours w/ OT	54,139.00	47,757.00	55,304.80
	Non-Productive Hours	5,036.00	6,082.50	7,043.81
	Total Hours (Prod+NonProd)	59,175.00	53,839.50	62,348.61
	FTEs Worked	26.03	22.90	26.59
	FTEs Paid (Total)	26.45	25.81	29.98
<b>Financial</b>	Contract Labor Hours		2,182	-
	OTHER REVENUE		-	-
	TOTAL IP REVENUE	8,739,654	7,412,252	10,041,185
	TOTAL OP REVENUE			
	TOTAL REVENUES	8,739,654	7,412,252	10,041,185
	-3000 WAGES	1,139,863	1,051,407	1,234,564
	-3010 WAGES-NON PROD	123,233	140,370	164,825
	-3020 WAGES-OT	146,190	80,215	96,855
	Total Wages	1,408,086	1,271,993	1,496,264
	-3100 FICA	105,092	98,202	115,516
	-3200 Non-Charge Med Supply			
	-3210 Drugs	15,787	15,826	21,442
	-3220 Chargeable Med Supply	626	817	1,106
	-3500 Office Supply	4,420	4,188	5,673
	-3520 Group 3	1,604	620	1,200
	-3552 Pantry	22,648	21,815	29,552
	-3900 Freight			
	-4000 Contract Labor		139,578	-
	-4020 Medical Director Fees	79,591	70,003	50,000
	-4030 Physician Fees			
(See Detail Tab)	-4080 Purchase Services			
	-7000 Repairs	16	-	-
(See Detail Tab)	-7010 Repairs - Contract			
(See Detail Tab)	-7020 Leases	1,339	1,339	1,339
(See Detail Tab)	-9000 Dues & Subscription	400	-	-
(See Detail Tab)	-9010 Cont Education	3,629	251	240
(See Detail Tab)	-9020 Travel	99	348	300
(See Detail Tab)	-9030 License/Certification			
(See Detail Tab)	-4010 Consulting	2,200	4,500	10,400
	Total Expenses	1,648,517	1,629,482	1,733,033
	Gross Margin	7,093,138	5,782,770	8,308,152
	Deductions from Revenue	6,397,786	5,727,816	7,350,560
	Operating Margin	695,351	54,954	957,592

**Henry County Medical Center  
Statement of Cash Flows**

	<b>Budget 2021</b>			
	<b>Cash and Cash Equivalent Accounts</b>			
	<u>Operating</u>	<u>Capital</u>	<u>Debt Service</u>	<u>Investments</u>
<b><i>Cash Flows from Operating Activities:</i></b>				
Receipts From and on Behalf of Patients	94,117,437			
Sales and Rental Proceeds	4,354,521			
Payments to Suppliers and Employees	(100,937,327)			(11,678,769)
Service Tax Paid	(381,944)			
Investment Earnings (Losses)				504,600
Interest Paid	(504,600)			
<b><i>Cash Flows (Used In) / Provided by Operating Activities</i></b>	<b>(3,351,913)</b>	<b>-</b>	<b>-</b>	<b>(11,174,169)</b>
<b><i>Cash Flows from Investing Activities:</i></b>				
Board Designated Capital Equipment Funding	(1,832,110)	1,832,110		
Purchases of Capital Expenditures, net of Disposals		(5,753,926)		
Board Designated Debt Service Funding	(2,089,877)		2,089,877	
Changes in Investments in Affiliates and Other Assets				
<b><i>Cash Flows (Used In) / Provided by Investing Activities</i></b>	<b>(3,921,987)</b>	<b>(3,921,816)</b>	<b>2,089,877</b>	<b>-</b>
<b><i>Cash Flows from Financing Activities:</i></b>				
Additions of Long-term Debt		2,600,000		
(Payments and Retirements) of Payment Plan Leases	(809,178)	1,400,000		
(Payments and Retirements) of Long-term Debt	(274,000)		(2,347,035)	
<b><i>Cash Flows (Used In) / Provided by Financing Activities</i></b>	<b>(1,083,178)</b>	<b>4,000,000</b>	<b>(2,347,035)</b>	<b>-</b>
<b><i>Increase (Decrease) in Cash and Cash Equivalents</i></b>	<b>\$ (8,357,078)</b>	<b>\$ 78,184</b>	<b>\$ (257,158)</b>	<b>\$ (11,174,169)</b>
<b><i>Cash and Cash Equivalents, Beginning of Year</i></b>	<b>\$ 9,032,391</b>	<b>\$ 195,459</b>	<b>\$ 4,156,057</b>	<b>\$ 15,592,325</b>
<b><i>Cash and Cash Equivalents, End of Year</i></b>	<b>\$ 675,313</b>	<b>\$ 273,643</b>	<b>\$ 3,898,899</b>	<b>\$ 4,418,157</b>



Year	Principal Payments					Total	Reserve Funds		Reserve Rate	Key Ratios Budget Year 2021	
	\$16.5 M (2002) Tower Additions	\$6 M (2010) Central Enr Flt	\$7 M (2012) SC & Robot	\$5 M (2015) K Bldg & OR #7	\$9.2 M (2018) Capital Equip		Ann. Funding	Balance		Source: Becker Hospital Review	
2017	699,000	491,458	435,000	172,000		1,797,458	2,023,900	3,156,389	1.30	Bond Reserve Rate	
2018	734,000	507,772	445,000	174,000		1,860,772	2,141,090	3,009,013	1.24	Reserve Funds	3,898,900
2019	771,000	524,627	455,000	177,000	267,000	2,194,627	1,623,900	2,863,038	1.18	(I) Current Debt Service Payment	2,347,035
2020	809,000	542,042	465,000	179,000	274,000	2,289,042	3,076,900	4,158,058	1.71	Bond Reserve Rate	1.66
2021	850,000	560,035	475,000	181,000	281,000	2,347,035	1,623,900	3,898,900	1.61	Bond Reserve Rate with Highest DS	1.61
2022	892,000	578,625	485,000	184,000	288,000	2,427,625	2,031,900	4,023,478	1.66	Stretch Goal (Better = Higher)	1.75
2023	937,000	498,834	496,000	186,000	295,000	2,410,834	2,031,900	4,302,317	1.78	Goal (Better = Higher)	1.00
2024	984,000		507,000	189,000	303,000	1,983,000	2,151,900	4,643,310	2.11	Debt Service Coverage	
2025	1,033,000		518,000	191,000	311,000	2,053,000	2,151,900	4,927,942	2.24	Sum of EBIDA + Non Operating Rev	5,265,644
2026	1,084,000		530,000	194,000	319,000	2,127,000	2,151,900	5,149,960	2.34	(I) Highest Debt Service Payment	2,427,625
2027	1,139,000		542,000	196,000	327,000	2,204,000	2,151,900	5,303,858	2.41	Debt Service Coverage Ratio	2.17
2028				198,000	335,000	534,000	519,900	4,934,822	10.32	Not-for-Profit Median ( Better = Higher)	5.20
2029				202,000	344,000	546,000	519,900	5,106,115	10.68	Rural Hospital Median (Better = Higher)	4.60
2030				204,000	353,000	557,000	519,900	5,273,259	11.03	LT Debt to Capitalization	
2031				207,000	362,000	569,000	519,900	5,435,090	11.37	Long Term Liabilities	22,451,417
2032				210,000	371,000	581,000	519,900	5,591,393	11.70	(I) LT Liabilities + Net Assets	70,159,618
2033				213,000	381,000	594,000	519,900	5,740,949	12.01	LT Debt to Capitalization Ratio	0.32
2034				216,000	391,000	607,000	519,900	5,883,487	12.31	Not-for-Profit Median ( Better = Lower)	0.34
2035				219,000	401,000	620,000	519,900	6,018,726	12.59	Rural Hospital Median (Better = Lower)	0.34
2036				221,000	411,000	632,000	519,900	6,147,376	12.86	Interest Rates (Includes Bond Fees)	
2037				224,000	421,000	645,000	519,900	6,268,171	13.11	Average Variable Since Beg of Loans	2.08%
2038				227,000	432,000	659,000	519,900	6,379,797	13.35	Current Highest Variable Rate Loan	2.07%
2039				231,000	443,000	674,000	519,900	6,480,889	13.56	Current Highest Fixed Rate Loan	3.27%
2040				234,000	455,000	689,000	519,900	6,571,025	13.75		
2041					466,000	699,000	360,000	6,944,667	14.53		
2042					478,000	708,000	360,000	7,104,453	14.86		
2043					491,000	719,000	360,000	7,257,632	15.18		

Henry County Medical Center Consolidated  
 Capital Spending Plan and Capital Equipment Fund  
 Years Ended June 30,

Capital Spending	Items	Amount
Clinical	28	\$ 2,233,172
Facility	23	3,472,997
Technology	11	125,941
<b>Total Requests</b>	<b>62</b>	<b>\$ 5,832,110</b>

Items > \$100,000	8	\$ 5,210,082
Items < \$100,000	54	622,028
<b>Total Requests</b>	<b>62</b>	<b>\$ 5,832,110</b>

Capital Funding	
Capital Equipment Fund	\$ 1,832,110
Financing - Remaining Bonds	\$ 2,600,000
Financing - Leases	\$ 1,400,000
<b>Total</b>	<b>\$ 5,832,110</b>

**Trends and Ratios**

	FYE 2017 <u>Actual</u>	FYE 2018 <u>Actual</u>	FYE 2019 <u>Actual</u>	FYE 2020 <u>Projection</u>	FYE 2021 <u>Budget</u>	<u>Benchmark</u>
Capital Spending	1,632,564	1,100,651	87,337	1,199,704	5,832,110	
Depreciation	5,629,053	5,088,916	4,635,135	4,492,370	4,880,321	
Capital Equipment Fund	834,115	187,242	0	195,459	273,643	
Capital Related Costs to Total Expenses (Depreciation+Interest)/Total Expenses	8%	6%	6%	5%	5%	8%
Capital Spending Ratio (Capital Spend/Depreciation)	0.29	0.22	0.02	0.27	1.20	1.1

Benchmark Source: Becker's Hospital CFO - U.S. Not-For-Profit Hospital 2015 Medians  
<http://www.beckershospitalreview.com/finance/65-financial-benchmarks-for-hospital-executives-022117.html>

HENRY COUNTY MEDICAL CENTER  
2021 CAPITAL BUDGET

Item #	Department	Item Description	Type	Amount	Quarter to Purchase	Rank	Service Life	Annual Depreciation	Estimate FYE 2021
41	Facilities Management	Cath Lab	Facility	\$ 2,600,000	2	6	10	260,000	86,667
13	Surgery	Laparoscopic/urology equipment	Clinical	\$ 900,000	1	1	10	90,000	75,000
31	Imaging	Replace X-Ray Room 1	Facility	\$ 500,000	1	4	10	50,000	37,500
Items to be Financed or a Capital Lease				\$ 4,000,000				\$ 400,000	\$ 199,167
39	Facilities Management	Replace Chillers 3 & 4. (includes temp chiller)	Facility	\$ 520,000	1	4E	20	26,000	21,667
37	Facilities Management	Roof replacement - Kitchen/ Morgue	Facility	\$ 350,000	2	2E	30	11,667	17,500
36	Facilities Management	Roof replacement - ER	Facility	\$ 185,000	1	1E	30	6,167	5,139
30	Imaging	Replace Existing Portable X-Ray Main X-Ray	Clinical	\$ 155,082	1	1	10	15,508	12,924
54	HHH/DME	Drainage Project	Facility	\$ 85,000	2	19	10	8,500	5,667
45	Facilities Management	Helo Pad Paint and repair	Facility	\$ 50,000	2	10	10	5,000	3,333
62	IT	VmWare Server License	Technology	\$ 40,000	3	3E	5	8,000	3,333
70	Women's Center Nursery	Mindray N1 Monitors with adaptors for neonates. (4)	Clinical	\$ 31,799	2	2	5	6,360	4,240
34	2 South	GE ultrasound Machine	Clinical	\$ 31,375	2	1	5	6,275	4,183
14	Surgery	Bronchoscopy Scope	Clinical	\$ 26,025	2	2	5	5,205	3,470
63	IT	Microsoft RDS Device CALS's (200)	Technology	\$ 26,000	1	1E	5	5,200	4,333
65	IT	Igile Operating System (200)	Technology	\$ 18,000	1	1E	5	3,600	3,000
52	Facilities Management	Surgery ATS (Automatic Transfer Switch)	Facility	\$ 18,000	2	17	5	3,600	2,400
43	Facilities Management	VT900AVAPOR/ ACCU2	Facility	\$ 18,000	3	8	5	3,600	1,900
27	Laboratory	bioMerieux BioFire molecular instrument	Clinical	\$ 12,000	1	3	5	2,400	2,000
46	Lakehaven	Replace and expand cameras on Lakehaven	Facility	\$ 11,000	2	11	5	2,200	1,467
59	IT	Imprivata Proximity Badge Scanners (100)	Technology	\$ 9,200	1	8	5	1,840	1,533
64	IT	Microsoft RDS External CAL Connector	Technology	\$ 8,000	1	1E	5	1,600	1,333
58	IT	UPS Battery Replacement (16)	Technology	\$ 7,700	2	2E	5	1,540	1,027
3	EVS	Dryer	Facility	\$ 7,000	3	2	5	1,400	583
21	Same Day Surgery	Vital Sign machines and stands (4)	Clinical	\$ 6,700	1	1	5	1,340	1,117
1	EVS	Walk Behind Burnisher/Buffer	Facility	\$ 6,500	2	1	5	1,300	867
25	Laboratory	Diesse Minicube and accessories	Clinical	\$ 6,000	1	2	5	1,200	1,000
81	Center for Wound Healing	Hill - HA90W exam table	Clinical	\$ 6,000	2	2	5	1,200	800
66	IT	Fujitsu Scanner (5)	Technology	\$ 5,000	1	5E	10	500	417
49	Facilities Management	Vaccine Refrigerator (5)	Clinical	\$ 5,000	2	14	10	500	333
71	Women's Center Nursery	5 drawer carts with punch lock (4)	Clinical	\$ 4,811	2	2	5	922	615
50	Facilities Management/ER	Ice Machine	Facility	\$ 4,300	3	15	5	860	358
79	Cardiac Rehab	Treadmill	Clinical	\$ 4,300	3	1	5	860	358
68	IT	Imprivata SSO License (50)	Technology	\$ 4,050	1	4E	5	810	675
8	ER	Bladder Scanner	Clinical	\$ 3,995	2	3	5	799	533
60	IT	Zetafax	Technology	\$ 3,500	3	6E	5	700	292
35	Outpatient Infusion	Vital Sign Machine (2)	Clinical	\$ 3,400	3	1	5	680	283
69	IT	Suitepoint Cash Registers for Café (2)	Technology	\$ 3,240	2	1	5	648	432

Item #	Department	Item Description	Type	Amount	Quarter to Purchase	Rank	Service Life	Annual Depreciation	Estimate
77	CCU	Hovermatt to help move patients in the bed (2)	Clinical	\$ 3,000	1	3	5		
83	Materials Management	Aluminum Doc Plate	Facility	\$ 3,000	2	1	5	600	500
9	ER	Thermometers (8)	Clinical	\$ 2,664	1	1	3	800	400
6	Respiratory	Hamilton H900 Humidifier with power cord (2)	Clinical	\$ 2,400	1	2	5	888	740
12	Surgery	Scope buddy	Clinical	\$ 2,370	2	7	5	480	400
20	Surgery Center	Hand Tray and instruments	Clinical	\$ 2,300	2	2	5	474	316
61	IT	TapIT! Nova	Technology	\$ 1,251	1	7	5	460	307
82	Center for Wound Healing	Lifedop summit doppler	Clinical	\$ 1,100	1	1	5	250	209
80	Anesthesia	Heine laryngoscope handle (5)	Clinical	\$ 1,050	1	1	5	220	183
2	EVS	Waxing Cart	Facility	\$ 1,000	1	1	5	210	175
16	Surgery	Pistol Grip ronguer	Clinical	\$ 795	1	3	5	200	167
75	Women's Center Nursery	Neonatal SpO2 portable monitor	Clinical	\$ 575	3	5	5	159	133
								115	48
Total To Be Provided from Operations - HCMC				\$ 1,697,282				\$ 142,637	\$ 112,288
HENRY COUNTY HEALTHCARE CENTER									
84	EVS HCHC	Rest-Q Mattresses (11)	Clinical	\$ 4,825	2	1E	5	965	643
85	EVS HCHC	Huebsch Gas Dryer	Facilities	\$ 4,668	1	2E	5	934	856
86	EVS HCHC	Protexus PX2000es	Facilities	\$ 885	1	3E	5	177	162
87	P.O. HCHC	PTAC Units (4)	Facilities	\$ 3,182	3	1E	5	636	265
88	P.O. HCHC	Chiller Control Panel	Facilities	\$ 4,563	1	2E	5	913	837
89	P.O. HCHC	Pipe out of the Ground	Facilities	\$ 21,083	1	3E	10	2,108	1,933
90	P.O. HCHC	Generator connections	Facilities	\$ 23,500	2	4E	5	4,700	3,133
91	P.O. HCHC	Lochinvar Boiler	Facilities	\$ 54,748	3	5E	20	2,737	1,141
92	Food & Nutrition	Hatco - Toast-Qwik Conveyor Toaster	Facilities	\$ 1,568	2	1	5	314	209
Total To Be Provided from Operations - HCHC				\$ 119,022				\$ 13,484	\$ 9,179

<u>Item #</u>	<u>Department</u>	<u>Item Description</u>	<u>Type</u>	<u>Amount</u>	<u>Quarter to Purchase</u>	<u>Rank</u>	<u>Service Life</u>	<u>Annual Depreciation</u>	<u>Estimate FYE 2021</u>
PHYSICIAN PRACTICE MANAGEMENT									
93	Paris Pediatrics	Bilirubin Monitoring Bilicheck Digital Readout	Clinical	\$ 6,956	1	1	5	1,391	1,275
94	Paris Pediatrics	Spot Vision Screener	Clinical	\$ 6,850	2	2	5	1,370	913
95	Transitions Health	Vital Signs Monitor	Clinical	\$ 2,000	1	1	5	400	367
Total To Be Provided from Operations - Physician Practice Management				\$	15,806			\$ 3,161	\$ 2,555
Total to be Financed or Leased				\$	4,000,000			\$ 400,000	\$ 199,167
Total to be Provided by Operations				\$	1,832,110			\$ 159,282	\$ 124,022
Grand Total				\$	5,832,110			\$ 559,282	\$ 323,189
Contingency - Facility Projects				\$	116,000				
Contingency - Equipment				\$	142,335				
Contingency - Technology				\$	6,800				
Grand Total				\$	265,135				

ITEM NO. 19: Announcements and Statements Chairman Greer announced his intent to retire as County Mayor effective on or before November 3, 2020.

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## PRESS RELEASE:

July 20, 2020

After thoughtful consideration and meaningful prayers with my wife and family, I have made the decision to announce my retirement effective on or before November 3, 2020. The timing of my announcement allows for the Office of County Mayor to be placed on the November ballot to ensure that the voters of Henry County have the opportunity to select my successor. It also allows the Henry County Board of Commissioners to determine if they wish for me to serve in my present capacity until the election or whether they prefer to name an interim person to serve until the November election.

I am aware of some very qualified individuals who have indicated that they are planning to pursue the position once it becomes vacant. I believe these individuals are passionate in their desire to serve the citizens of Henry County.

I have decided to dedicate more time to my wife and my family. I have three grandchildren that begin college this fall, two of whom will be involved in intercollegiate athletics. I have three other grandchildren that will begin high school in the near future. As I am still enjoying excellent health, I wish to be a bigger part of my family's life.

It has been a tremendous honor and privilege to serve the citizens of Henry County as their mayor for the past 22 years. I have been blessed to have a wonderful staff, an excellent and dedicated Board of Commissioners, an outstanding group of officials and employees with whom to work and govern.

I stand ready at the will of the Henry County Board of Commissioners to do everything in my power to assure a smooth and seamless transition of duties to my successor.

In closing, I wish to personally thank the citizens of our County for allowing me the privilege to serve them and this wonderful community. God bless each and every one.



Brent Greer

ROLL CALL  
 COUNTY COMMISSION, HENRY COUNTY, DONNA CRAIG, COUNTY CLERK  
 PARIS, TENNESSEE

Commissioner Jones made a motion to adjourn. Commissioner Dell Carter seconded the motion.

ITEM NO. 19

	ABSENT	PRESENT	MOTION	SECOND	AYE	NO	ABSTAIN	PASS
BERRY, JERRY								
BRADLEY, WESLEY								
CARTER, DELL				X				
CARTER, GREG								
COPELAND, JAMES								
GEAN, RANDY								
HUMPHREYS, KENNETH								
JONES, DON			X					
KYLE, KREG								
NEAL, PAUL								
STARKS, MONTE								
TRAVIS, JAMES								
VISSER, MARTY								
WEBB, DAVID								
WILLIAMS, DREW								
TOTAL								

DATE : 7-20-2020

VOICE VOTE CARRIED